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 Australian Government
Department of Defence
Security and Estate Group

Defence Estate Capital and Sustainment Works Program

Industry Briefing

Holly Lowe
Director Program Management
Capital Facilities and Infrastructure Branch
Security and Estate Group

July 2025

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Defence Estate Capital and Sustainment Works Program

Acknowledgement of Country

I begin today by acknowledging the Ngunnawal people, the Traditional Custodians of the land on which we meet, and pay my respects to their Elders past and present.

I extend that respect to all Aboriginal and Torres Strait Islander peoples here today, and would like to pay respect to the Aboriginal and Torres Strait Islander peoples who have contributed to the defence of Australia in times of peace and war.

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Defence Estate Capital and Sustainment Works Program

Housekeeping

	Mobile Phones		Restrooms
	Emergency Evacuation		Catering
	WiFi: Hellenic Functions Password: Funct1on\$		Questions

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Probity Briefing

Content is provided for information purposes only.

Content should not be relied upon as representing a commitment by the Commonwealth on upcoming procurement activities.

Content should not be relied upon for the purposes of preparing, amending or negotiating a tender or entry into any potential contract with the Commonwealth.

Defence is keen to ensure that you all have a fair and equitable opportunity to access to the same, consistent information.

Ensure questions asked are directed to the relevant presenter and that no side bar conversations occur with Defence personnel.

Defence also acknowledges that the content of this briefing may be reproduced on other websites by attendees present today. Defence seeks for this to be accurate. We advise, however, that information on non-Defence websites is not endorsed by Defence.

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Defence Estate Capital and Sustainment Works Program Opening

Pat Sowry
Acting Deputy Secretary Security and Estate

July 2025

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to advance Australia's security and prosperity
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SECURITY AND ESTATE GROUP (SEG)

SEG Organisational Chart



Celia Perkins
Deputy Secretary
Security and Estate Group



Infrastructure Division (ID)

- Plans the estate
- Designs and constructs capital works
- Develops estate environmental engineering policy
- Has environmental stewardship of the estate



Estate Transformation Division (ETD)

- Drives estate optimisation
- Manages property acquisition, disposal and leasing



Security Division (SD)

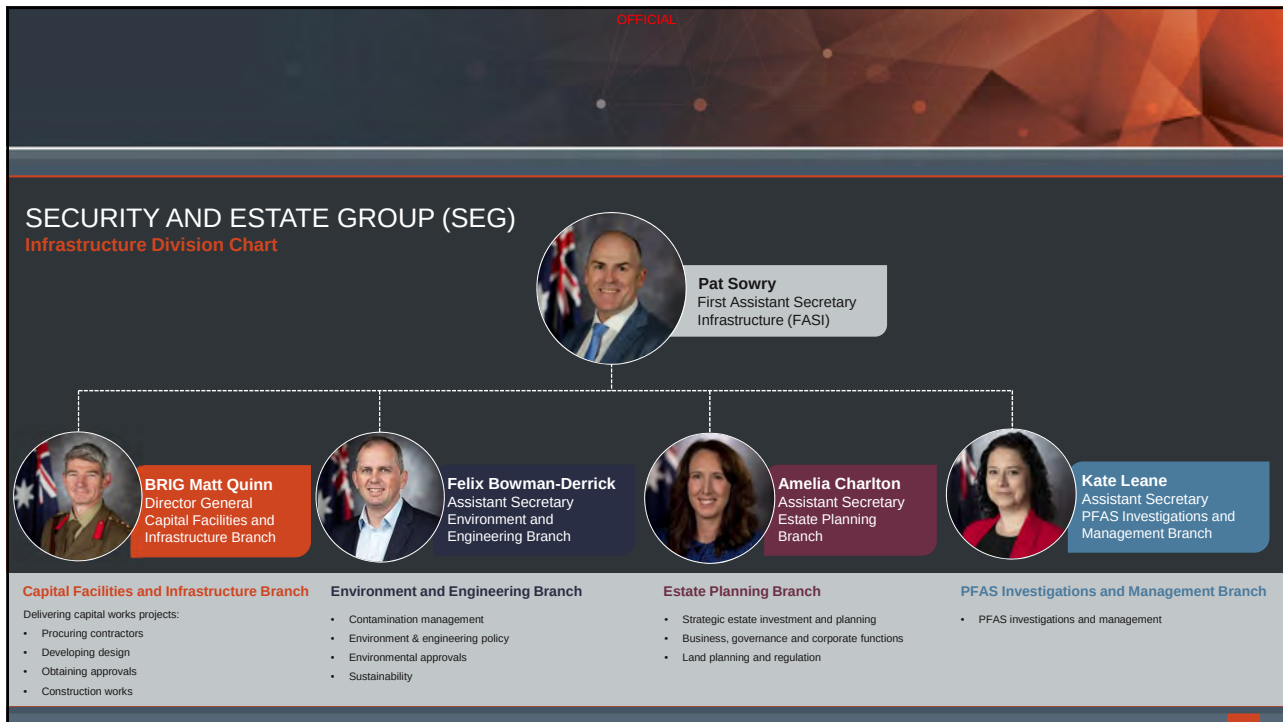
- Provides protective security services and advice
- Manages the Defence Industry Security Program (DISP)
- Delivers security clearances to Defence and industry



Service Delivery Division (SDD)

- Provides essential, on-the-ground services to support Defence personnel and the estate including cleaning, catering, and access control

SEG develops and maintains the Defence Estate, and is the consolidated security and service delivery organisation for Defence.



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DEFENCE STRATEGIC ENVIRONMENT

Overview

- National Defence Strategy Implementation
- Integrated Investment Program Implementation
- Defence Estate Audit

HMAS Cairns NT, RAAF Base Williamtown NSW,
 Henderson Shipyard WA, Holsworthy Barracks NSW

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DEFENCE STRATEGIC ENVIRONMENT

Overview

-  Industry Engagement
-  Updated Policies and Systems
-  Enhanced Governance, Assurance and Reporting Requirements
-  Improved Financial Management



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INFRASTRUCTURE ACHIEVEMENTS

Overview

- Achievement of the 2024-25 Budget
- Establishment of the Major Construction Services Panel
- PFAS delivery of the Government's response to the Independent Review
- Delivery of the Defence Net Zero Strategy
- Submarine Rotational Force West (SRF-West) EPBC Act Referral and commencement of works at HMAS Stirling



HMAS Stirling, WA

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Pat Sowry
First Assistant Secretary
Infrastructure (FASI)

Thank you



HMAS Stirling, WA

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Defence Estate Capital and Sustainment Works Program

Strategic Planning Update



Deepak Vangani
Acting Assistant Secretary Estate Planning



Australian Army soldier from the 4th Regiment, Royal Australian Artillery, marks a map during a live fire danger close drill at Townsville Field Training Area, Queensland

Introduction

Strategic Planning Update

Key Topics

1. Strategic Planning Hierarchy
2. National Defence Strategy
3. Draft Defence Estate Strategy
 - Defence Estate - Joint Combat Enabler
4. One Defence Capability System
5. Integrated Capability Assessment Process
6. Current, Upcoming and Future Activities
7. Questions

ESTATE PLANNING DOCUMENTS HIERARCHY

STRATEGIC GUIDANCE

Government and Enterprise level strategic guidance that forms the basis by which the estate strategy is developed or specific guidelines are developed to deliver a strategically aligned, safe and sustainable estate that is resilient, responsive and adaptable and which maximises support to Defence Capability effects.

- National Defence Strategy • Defence Estate Strategy • One Defence Capability System
- Defence Net Zero Strategy • Defence Environment Strategy

INFORMING STUDIES

Bodies of work undertaken by Groups and Services or other agencies that explore their requirements and may influence the disposition and nature of the Defence estate in support of the ADF and its partners. These provide opportunities for Defence to explore or may inform the coarse-level alignment of strategic guidance to the estate product delivered through a national lens.

Joint Experimentation reports • Theatre Concept Plans • Core Strategic Plans • DITRDCA Regions Package –Middle Arm development etc.

- Defence Aviation Areas • Noise Exposure Forecasts

REGIONAL STUDIES & STRATEGIC INFRASTRUCTURE PLANS

Work that provides a deeper understanding of factors that shape and influence the opportunities and challenges for Defence in a particular region. This work may be led by SEG or be undertaken by, or in concert with, Groups and Services.

- Regional Plans and Studies • Capability Integration Plan • Naval Shipbuilding and Sustainment Plan • Space Domain Strategic Infrastructure Plan

ESTATE BASE PLANS

Provide the template for the development of bases, informing project delivery and forecasting a base's evolution over the next 20-30 years. Plans consider higher level guidance, take account of external plans from state local governments, are informed by the potential demands of future capabilities in the IIP and identify the legacy issues of the base to be addressed. ROM costs are developed for short, mid and long-term investment and SEG input into the biennial Integrated Capability Assessment cycle.

2024 National Defence Strategy

Strategic Planning Update

Defence Strategic Guidance and the Defence Estate

- The independent Defence Strategic Review was the most ambitious review of Defence since the Second World War
 - ✓ Biennial *National Defence Strategy* commencing in 2024
 - ✓ An enterprise-wide audit to baseline Defence estate and infrastructure, including protective security was completed in 2023 and with Government for consideration
- **2024 National Defence Strategy** – clear and unambiguous guidance to prepare Defence and the nation for the challenges which may lie ahead
- **2024-26 Defence Strategy Framework** requires SEG to develop an Estate Strategy to reorientate the Defence estate in line with National Defence Strategy direction



Draft Defence Estate Strategy

Strategic Planning Update

Defence Estate Strategy – Updating the strategic guidance

- **Re-orientate the Defence Estate** in line with NDS direction and supporting Defence's transformation agenda
- Ensure the Defence estate is best structured to **support ADF force posture, force generation and preparedness**
- Provide the direction on how to **prioritise and optimise investment, planning and management** of the Defence estate
- Align estate strategic direction and aims with NDS – the Defence estate is a **critical combat enabler** for the ADF

Vision

An estate that enables an integrated, focused force to address the nation's most significant strategic risks.

Mission

We will maximise support to Defence preparedness and operational capability by delivering a safe, secure, fit for purpose and resilient estate.

Strategic Aims

Safe, Secure, Fit-for-purpose and Resilient



ODCS

- Governance system of policies, processes and procedures which Defence utilises to deliver capability outcomes that are achievable , affordable, and sustainable.
- Reforms:
 - Centre led capability prioritisation
 - Earlier engagement & partnership
 - Streamlined procurement
 - Streamlined Government authorities and approval pathways
 - Increased autonomy for IC

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Key Issues ICA25

- 1st Iteration of ICA
- No more time → strategic urgency
- No more people → workforce growth remains a constraint – need to consider Defence + Industry capacity
- No more money → funding envelope remains constrained with significant pressure on the IIP
- Where do we wear the risk?

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ESTATE PLANNING – CURRENT, UPCOMING AND FUTURE ACTIVITIES



In Progress & Due

Q3 2025

- **HMAS Stirling - Nuclear-Implicated Facilities and Infrastructure Sustainment Contracting Review.** Review of sustainment contracting and service delivery options.
- **Defence (RAAF Base Richmond Defence Aviation Area) Declaration 2025.** Development of Defence Aviation Area for RAAF Base Richmond.

Q4 2025

- **Cockburn Sound Workforce and Socio-Economic Study.** A study to assess the workforce and socio-economic impacts of planned development across Cockburn Sound region.
- **RAAF Base Amberley Noise Abatement Scheme.** Undertaking noise monitoring, data analysis, modelling development and property inspections.
- **RAAF Base Learmonth Capability Integration Plan.** Review incoming capability projects, evaluate existing infrastructure and plan on lifting services to support capability and operations.

Q3 2026

- **Maritime Domain Berthing Capacity and Capability Scoping Study.** Analysis of berthing capacity at Darwin, Cairns & Sydney basin.



Out to market & Contract Award Due

Q3 2025

- **North West Cape Regional Plan.** Development of a Regional Plan to strategically plan land use, infrastructure and other resources in conjunction with the State and Local Government.
- **North Queensland Regional Plan.** Development of a Regional Plan, to strategically plan land use, infrastructure and other resources in conjunction with the State and Local Government.
- **HMAS Stirling Physical and Electronic Security Strategy.** Holistic assessment of security considerations for the Defence estate for Fleet Base West.
- **HMAS Stirling Strategic Energy Options Assessment.** Support planning and coordinated development of energy supply and systems across multiple Defence establishments in the Cockburn Sound Region.
- **RAAF Base Williamtown Australian Noise Exposure Forecast (ANEF).** ANEF for RAAF Base Williamtown.



Commencing

Q3 2025

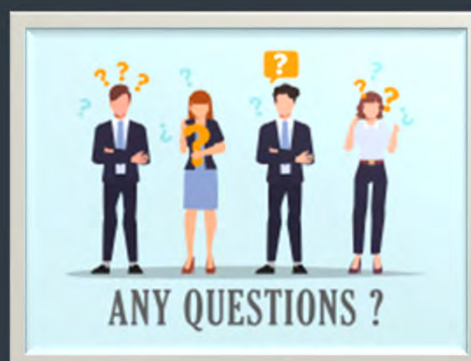
- **HMAS Stirling Causeway Upgrade Options Assessment.** Options to upgrade Causeway.
- **Greater Adelaide Regional Plan.** Strategically plan land use, infrastructure and other resources in conjunction with the State and Local Government.
- **RAAF Base Pearce & HMAS Cairns Estate Base Plan.** Update the Estate Base Plan to accommodate new capabilities coming into the base.
- **RAAF Base Darwin Critical Infrastructure Master Plan.** Review the current capacity, current load usage, future load requirements and provide recommendations and costings.

As at 15 Jul 25

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Strategic Planning Update

Thank You For Your Attention



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Defence Estate Capital and Sustainment Works Program Major Capital Works Program Update

BRIG Matt Quinn
Director General Capital Facilities and Infrastructure

July 2025

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Capital Facilities and Infrastructure Branch

CFI Directorates



BRIG Matt Quinn
Director General
Capital Facilities and
Infrastructure Branch

Project Delivery Directorates

Enabling Directorates

ABOUT US
Capital Facilities and Infrastructure (CFI) Branch



CFI Branch is responsible for planning, developing and delivering capital works projects to:

- address condition, capacity and compliance issues and risks, and
- support new platforms, systems and equipment.

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Capital Facilities and Infrastructure Branch

Project Delivery Directorates



BRIG Matt Quinn
Director General



Ese Rainey
Executive Director



Sunil Narayan
Director
Air



Will Stephen
Director
North



Martin Greenaway
Director
Maritime



LTCOL James Duggell
A/Director
Fleet Base West PMO



COL Karl Reynolds
Executive Director



Kar Leng Chiu
Director
South East



Kael Da Costa
Director
GWEO & Logistics



Jo Morritt
Director
North East



COL Paul Pembroke
Director
Land

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Capital Facilities and Infrastructure Branch

Enabling Directorates



BRIG Matt Quinn
Director General



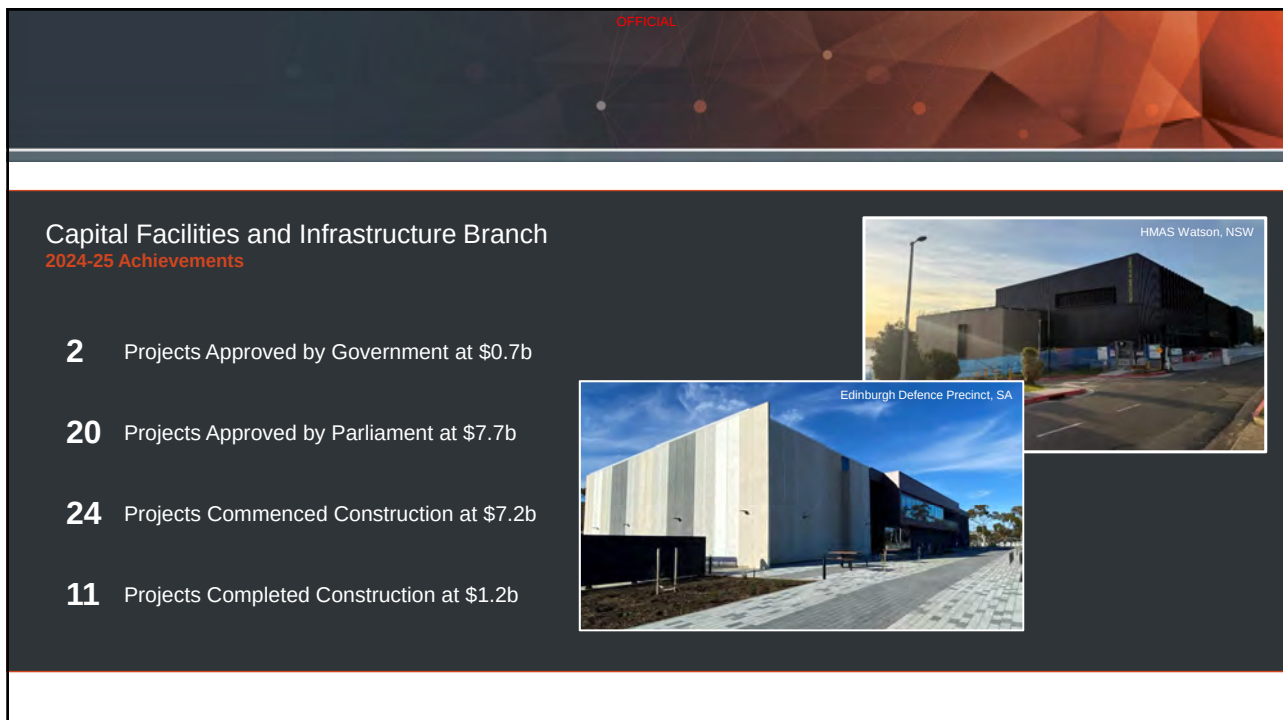
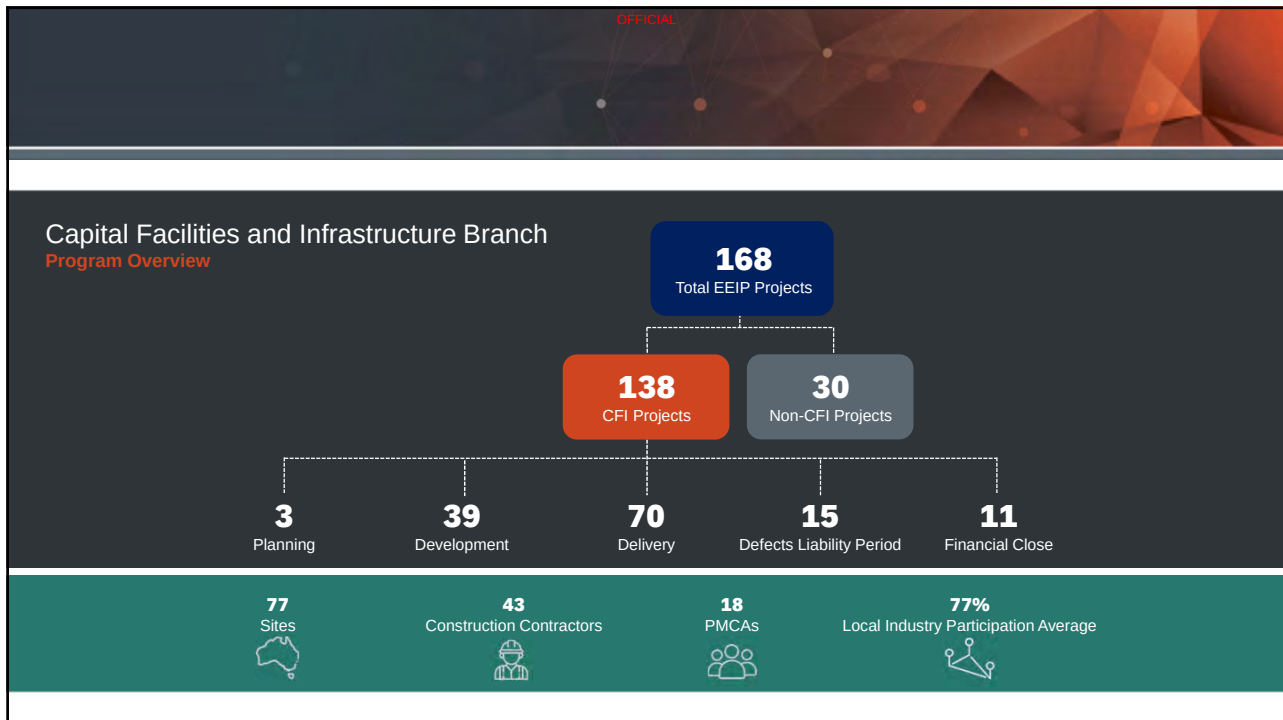
Tania Moloney
Director
Directorate Business and Executive Support



Lisa Drummond
Director
Directorate Quality, Assurance & Compliance



Holly Lowe
Director
Directorate Program Management



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Capital Facilities and Infrastructure Branch
Key Estate Projects



Riverina Redevelopment Program, VICNorthern Territory Training Areas and Ranges Upgrades, NTCocos (Keeling) Islands

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Capital Facilities and Infrastructure Branch
Key Capability Programs



Defence Fuel Resilience ProgramGuided Weapons Explosive Ordnance ProgramLittoral Manoeuvre ProgramTheatre Logistics Program

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Challenges

-  New Policies
-  Budget Pressures
-  Remote Locations
-  Construction Market Challenges
-  Site Conditions



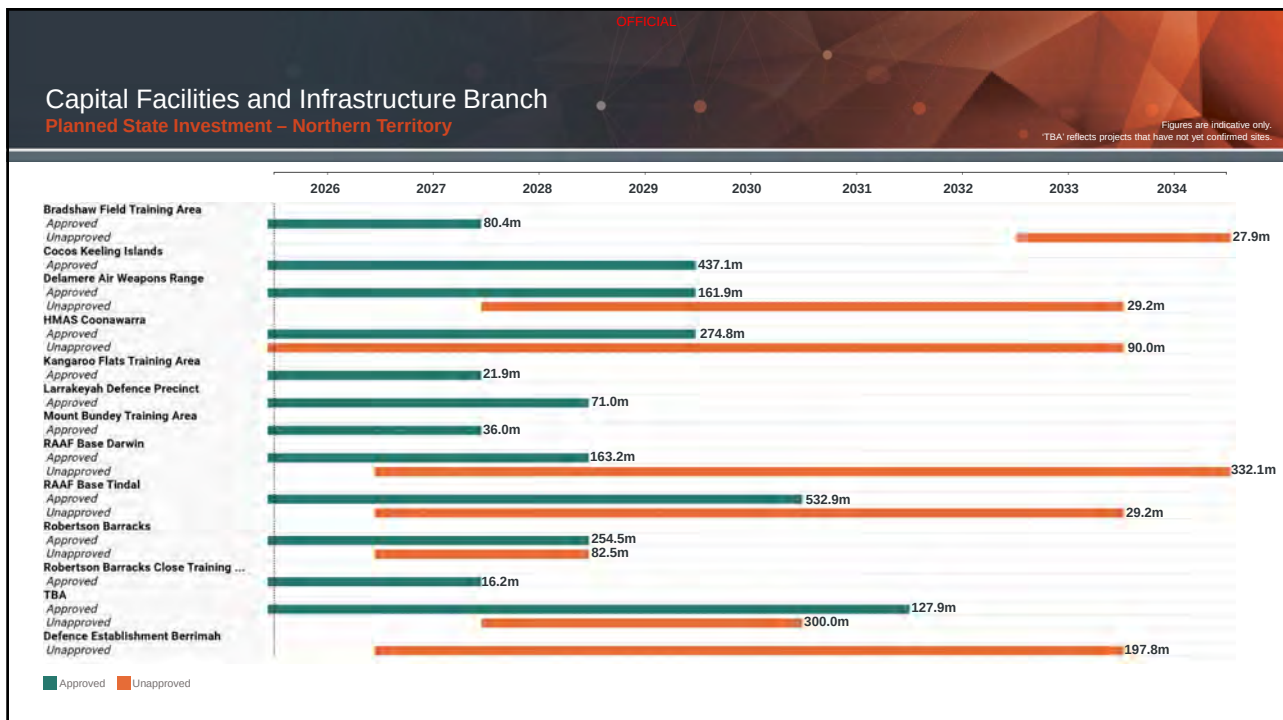
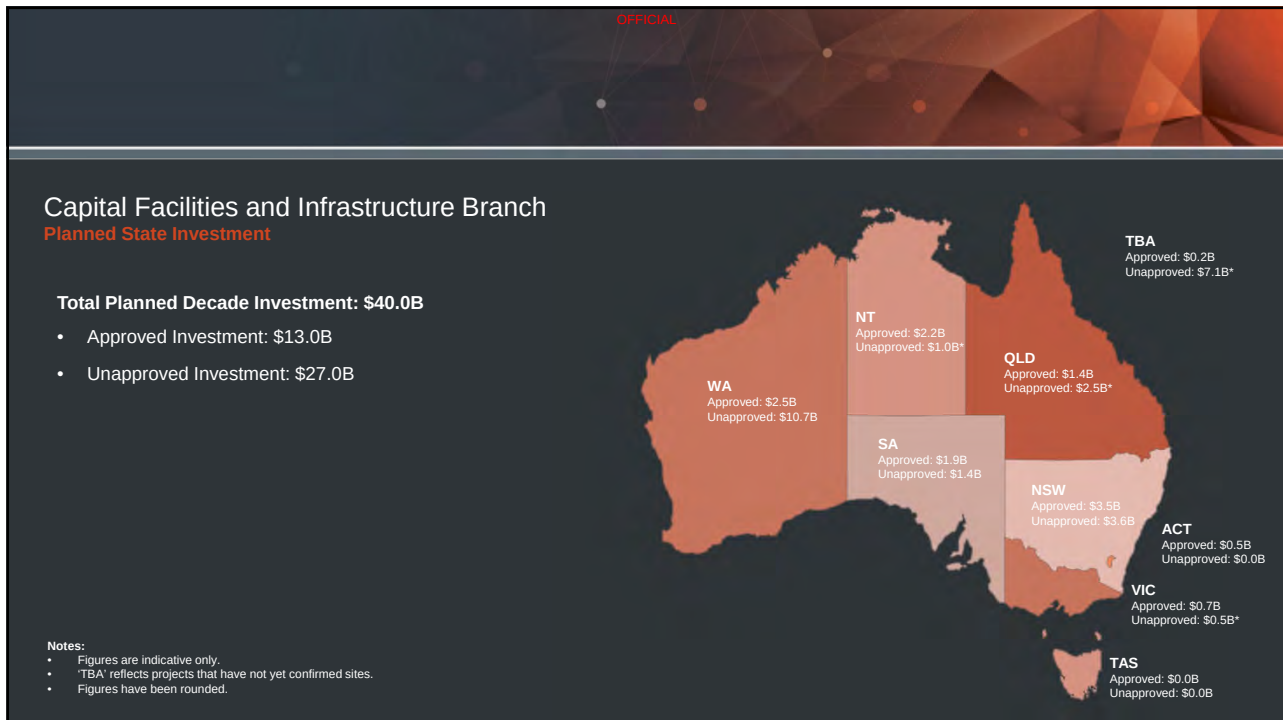
Holsworthy Barracks NSW, Kangaroo Flats Training Area NT, Larrakeyah Defence Precinct NT, RAAF Base Tindal NT

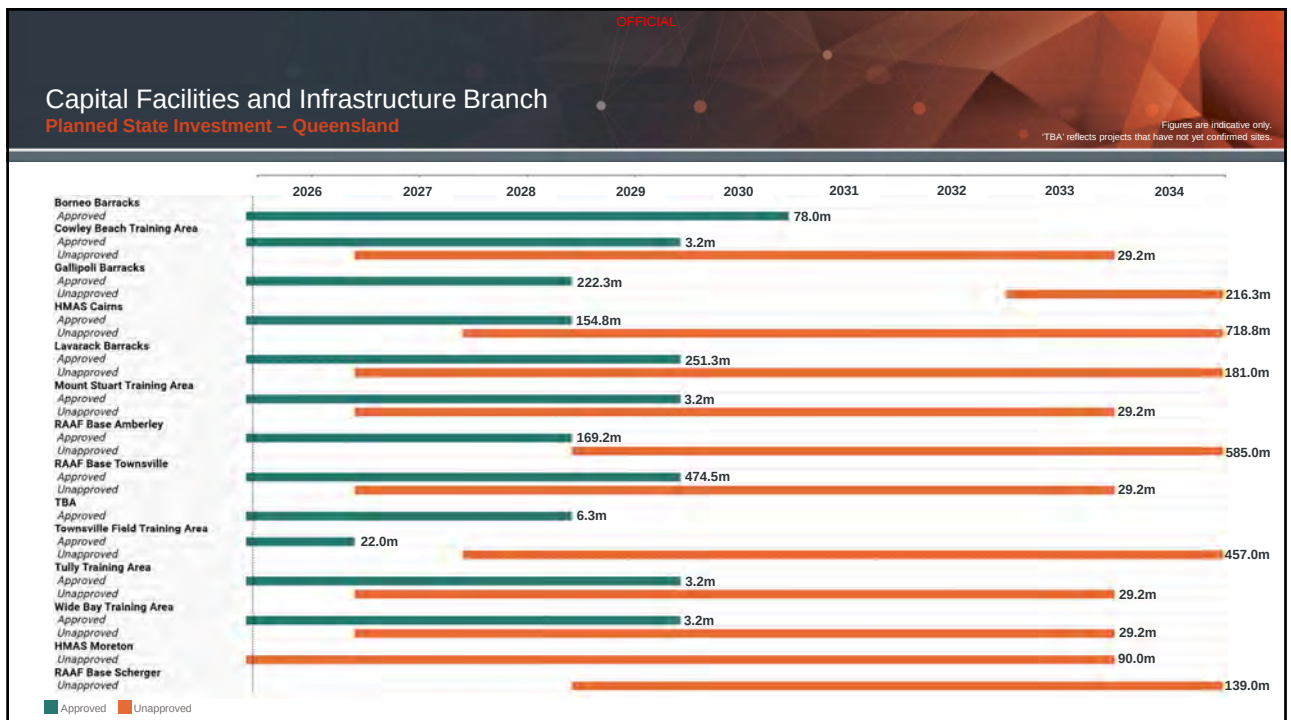
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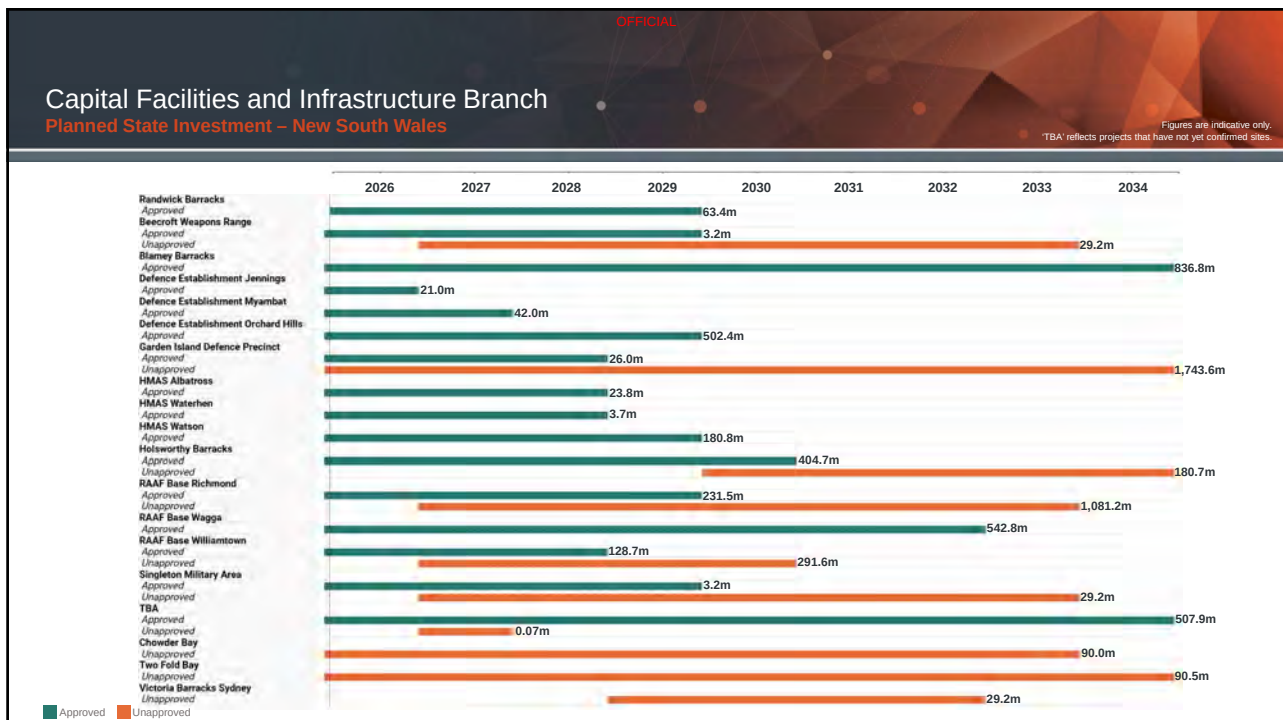
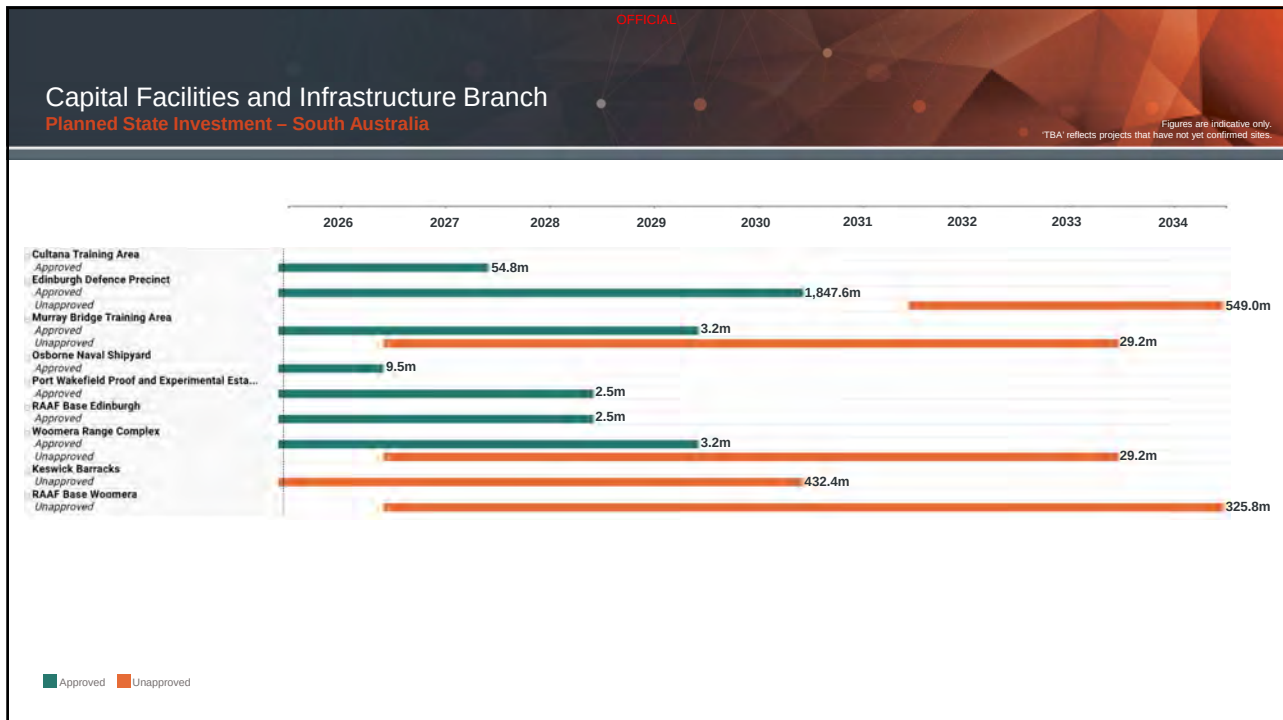
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Strategic Intent and Objectives

- Achieving Government Intent and Objectives
- Improving Industry Engagement & Collaboration
- Increasing the Speed to Delivery
- Managing to Budget
- Improving Procurement Activities
- Building and Enhancing our People's Capability





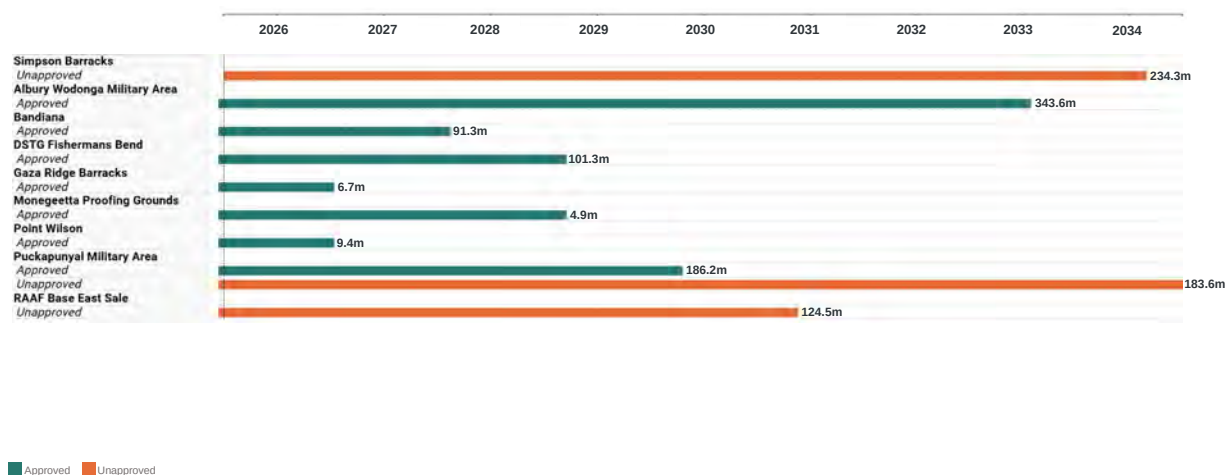


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Capital Facilities and Infrastructure Branch

Planned State Investment – Victoria

Figures are indicative only.
TBA reflects projects that have not yet confirmed sites.



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Planned Upcoming Project Approvals

Major Capital Works Program

Project	Location	Value (\$m)	Scope	Forecast Parliamentary Approval	Forecast Construction Period	Prime Contractor / PMCA	Prime Contractor or PMCA Company Email
Blamey Barracks Kapooka Redevelopment Project	Kapooka, NSW	890	Provision of new and upgraded/refurbished facilities, and demolition of end of life facilities.	Q3/Q4 2025	Q1 2026 – Q4 2031	CPB/Downer	matt.quinn@rrjv.com.au
SEA2000 Phase 1 ADF Maritime Mining	HMAS Stirling, WA	57	Explosive ordnance storage, maintenance and training facilities.	Q3 2025	Q4 2025 – Q3 2026	Aurecon (PMCA)	courtney.grieve@aurecongroup.com
SEA1350 Phase 3 Maritime Underwater Tracking Range	HMAS Stirling, WA	TBC	Provision of facilities to support the Maritime Underwater Tracking Range.	Q4 2025	Q3 2026 – Q2 2027	RPS AAP (PMCA)	andrew.fazel@rpsconsulting.com
AIR5428 Phase 3 Air Mission Training System	RAAF Base East Sale, VIC	131	Provision of facilities to accommodate trainees, and house airborne and ground training devices.	Q4 2025/ Q1 2026	Q3 2026 – Q2 2030	GHD (PMCA)	mark.moussally@ghd.com
Joint Counter Improvised Explosive Device (Tranche 2)	Gallipoli Barracks, QLD Lavarack Barracks, QLD Robertson Barracks, NT	20-25	Provision of facilities to support Land Intelligence Surveillance Reconnaissance and Electronic Warfare.	Q4 2025/ Q1 2026	Q3 2026 – Q3 2027	Jacobs (PMCA)	lubinda.siyamba@jacobs.com
Theatre Logistics (Work Package 2.1)	RAAF Learmonth, WA	1,450	Facilities to support storage, warehousing, distribution and lift maintenance.	Q2 2026	Q2 2028 – Q2 2030	GHD (PMCA)	dan.bell@ghd.com
Theatre Logistics (Work Package 2.4)	Henderson, WA	97	Facilities to support storage, warehousing, distribution and lift maintenance.	Q2 2026	Q3 2026 – Q2 2028	GHD (PMCA)	dan.bell@ghd.com
Theatre Logistics (Work Package 2.6)	Establishment Berrimah, NT Robertson Barracks, NT	145	Facilities to support storage, warehousing, distribution and lift maintenance.	Q2 2026	Q2 2027 – Q1 2029	GHD (PMCA)	dan.bell@ghd.com
Facilities to Support Australian Weapons Manufacturing	TBC in VIC	650.0 – 850.0	Provision of facility to support the domestic manufacturing of GWEO.	Q2 2026	Q3 2026 – Q2 2028	Aurecon (PMCA)	tim.hales@aurecongroup.com
Armoured Fighting Vehicle Facilities Program Stage 3	Lavarack Barracks, QLD Gallipoli Barracks, QLD	266	Provision of facilities to provide ongoing support.	Q2 2026	Q4 2026 – Q4 2028	Jacobs (PMCA)	AFVFacilities@jacobs.com
Borneo Barracks Redevelopment	Borneo Barracks, QLD	20-25	Critical Infrastructure to support the base.	Q2 2026	Q4 2026 – Q4 2027	Aurecon (PMCA)	shane.harris@aurecongroup.com
LAND1508 Special Operations Enhancements (Phase 2)	Holsworthy Barracks, NSW Campbell Barracks, WA Randwick Barracks, NSW	TBC	Upgrade and new facilities.	Q2 2026	Q4 2026 – Q4 2027	GHD (PMCA)	TBC
Borneo Barracks Facilities Project	Borneo Barracks, QLD	65-70	Secure storage facility, vehicle and equipment bays and SCIF-working accommodation facilities.	Q3 2026	Q1 2027 – Q3 2028	Aurecon (PMCA)	shane.harris@aurecongroup.com

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Industry Engagement

- Project Industry Briefings
- Program Industry Briefings
- Panel Industry Briefings
- Market Sounding Activities
- Notices of Upcoming Procurement Activities
- Defence Annual Procurement Plan
- Project-specific ITR and RFT Advertisements

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BRIG Matt Quinn
Director General
Capital Facilities and
Infrastructure Branch

Thank you



RAAF Base Edinburgh, SA

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Environment and Net Zero priorities

Felix Bowman-Derrick
 Assistant Secretary Environment and
 Engineering

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Environment and Engineering

Government Priorities and Directions

- National Defence Strategy
- Climate Change Act 2022
- New emissions target for 2035
- Whole of APS emissions reporting
- Climate risk and National Adaptation Plan
- Environmentally Sustainable Procurement Policy
- Nature Positive / EPBC reform
- First Nations
- Circular Economy
- National Construction Code update

As the Government's
 largest landholder and
 energy user, Defence has
 a significant role

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Environment and Engineering

4 Strategic Aims



1. Accelerate emissions reductions with secure, reliable, renewable electricity



2. Transition current fuels to low emissions alternatives



3. Increase energy efficiency and investigate carbon sequestration on the estate to reduce emissions and costs



4. Embed a unified and integrated approach to achieving net zero with enabling functions and resources

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Environment and Engineering

Environment Strategy

- Updated Defence Environment Strategy is planned for release in late 2025

Five Strategic aims:

1. Responsible environmental management
2. Effective heritage management
3. Sustainability, waste and pollution
4. Climate action
5. Best practice environmental compliance

The Strategy supports Defence to be a leader in sustainable environmental management and a responsible steward of the environment.



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Environment and Engineering

Environment and Net Zero Priorities

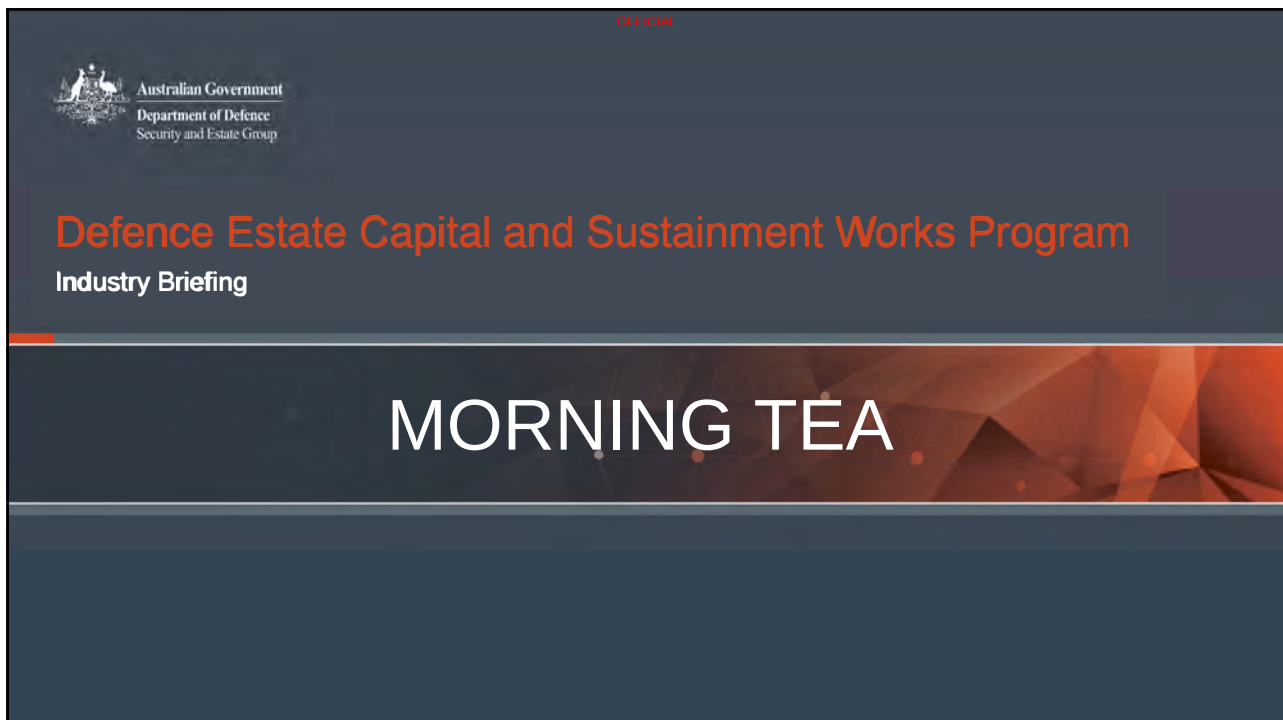
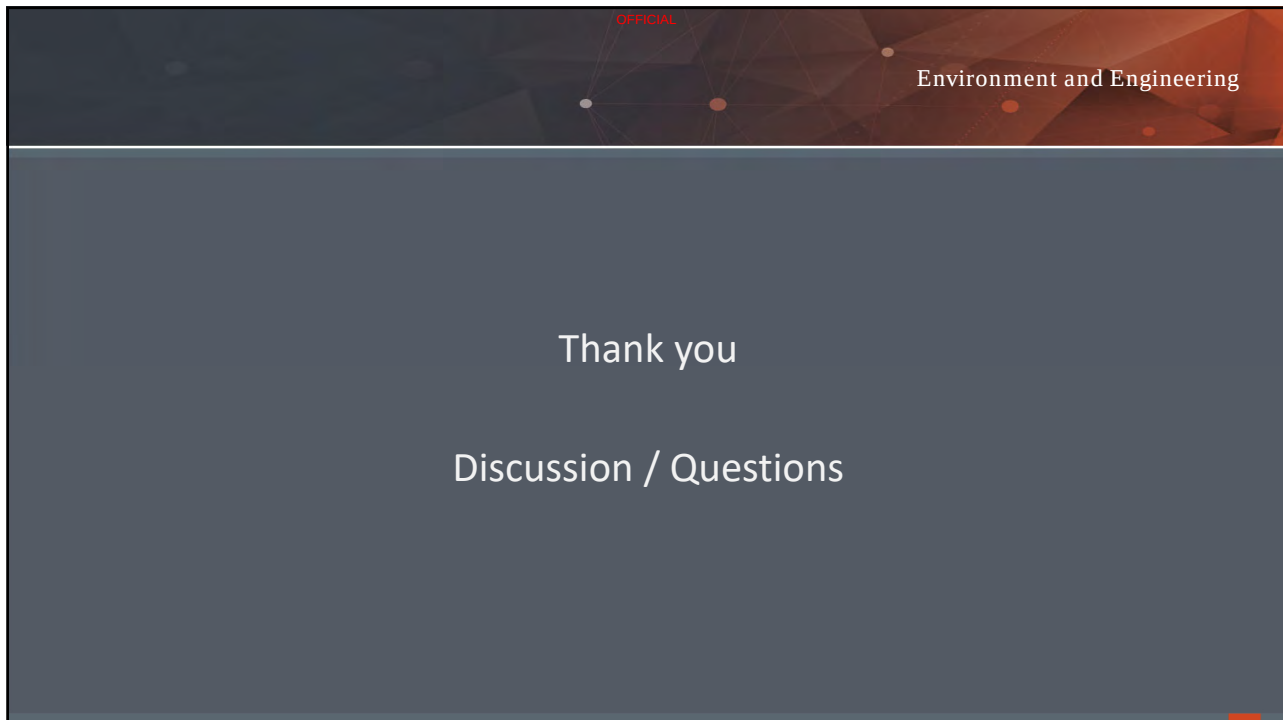
- Speed + Minimum viable capability
- 'Site readiness'
 - Environmental Approvals
 - Traditional Owner engagement
 - Strategic and technical delivery (heritage, environment, contamination, sustainability)
- Design and delivery
 - Sustainability = 'business as usual' and contributes to capability; (but consider security too)
 - Built Heritage – can be valued while changing the building fabric.
 - Net Zero - Accelerate the clean energy transition (DSR/NDS recommendation)

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Environment and Engineering

Other Environment and Engineering changes

- Simplification of internal policies and requirements (simpler and fewer Manuals)
- Clear requirements for sustainability and clean energy in alignment with Government priorities
- Enhancing the quality of environmental assessments in response to growing regulator expectations



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Next up

USFPI Capital Works Program - Procurement Forward Works Program

LCDR Bradford Garrigues, US Force Posture Initiative

Major Capital Works Program - Procurement Forward Works Program

Ese Rainey | Executive Director and COL Karl Reynolds | Executive Director, Capital Facilities and Infrastructure Branch

Estate Works Program - Procurement Forward Works Program

BRIG Gabrielle Follett | Director General, Estate Service Delivery Branch, Service Delivery Division

PFAS Procurement Forward Works Program

Kate Deverson | A/g Director, PFAS Investigation & Management Branch, Infrastructure Division

Henderson Consolidation

Helen Loundes | Assistant Secretary Henderson Consolidation, Patrol Boats and Specialist Ships, Naval Shipbuilding and Sustainment Group

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Defence Estate Capital and Sustainment Works Program

Major Capital Works Program | Non-Panel



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch



COL Karl Reynolds
Executive Director
Capital Facilities and Infrastructure Branch



1st Regiment, The Royal Australian Artillery clean the barrel of a M777 howitzer at Shoalwater Bay Training Area

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

Ese Rainey

Executive Director

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

AIR7000 PHASE 2B – Maritime Intelligence, Surveillance, Reconnaissance and Response Capability

Role: Medium Works Contract

Stages: IPP Request for Tender (RFT)

Overview: This project aims to upgrade Hangar Maintenance and Operational Facilities, Part Task Trainer Support Infrastructure, and the Main Operating Base Tactical Operations Centre and Training Centre.

Subcontracts: IT, Electrical, Mechanical, Carpentry

PMCA Point of Contact: Jon Milazzo
jon.milazzo@aurecon.com.au

Additional Security: PSZ5 maximum, Access up to Official:Sensitive information.

Indigenous Opportunity: Yes

Phase:
Delivery

Estimated Contract Value:
\$5 - 10m

Procurement Release Timeframe:
RFT | Q3 2025

Location:
SA
RAAF Base Edinburgh



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

AIR 5428 PH3 - Air Mission Training System (ESTA5428PH3)

Role: Head Contractor

Stages: Invitation to Tender (ITR) and Request for Tender (RFT)

Overview: The aim of the Project is to deliver facilities to support a replacement Air Mission Training System (AMTS).

Subcontracts: Civil and Building Engineering

PMCA Point of Contact: Mark Moussally
mark.moussally@ghd.com

Additional Security: Nil

Phase:
Development

Estimated Contract Value:
\$80 - 110m

Procurement Release Timeframe/s:
ITR | Q2 2026
RFT | Q3 2026

Location/s:
VIC
RAAF Base East Sale



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

P1006 - Airfields Minor Maintenance and Inspection Regime (new project)

Role: Medium Works Contract

Stages: Request for Tender (RFT)

Overview: This project will deliver annual airfield maintenance to 28 Defence airfields commencing FY2026/27 to FY 2030/31.

Subcontracts: TBC

CFI Point of Contact: Rebecca Sweeney
rebecca.sweeney2@defence.gov.au

Additional Security: Nil

Indigenous Opportunity: Yes

Phase:
Development

Estimated Contract Value:
\$100 - 130m
(over 5 years)

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
National



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST7000PH1/R8116 – AIR7000Ph1B Remotely Piloted Aircraft System Facilities Project

Role: Head Contractor

Stages: IPP Request for Tender (RFT)

Overview: This project will upgrade existing hangar at RAAF Base Edinburgh for MQ-4C Triton deep maintenance.

Subcontracts: Excavation works, Structural Steel, Concrete hangar pavements, Steel cladding, Electrical, Mechanical

CFI Point of Contact: Brendan Reynolds
brendan.reynolds@defence.gov.au

Additional Security: PSZ2 maximum, access to Official: Sensitive information

Indigenous Opportunity: Yes

Phase:
Delivery

Estimated Contract Value:
\$35 - 45m

Procurement Release Timeframe/s:
RFT | Q3 2026

Location/s:
SA
RAAF Base Edinburgh



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

ESTL8180PH1 - Facilities to Support Aviation Field Fire Truck Capability | PACKAGE 2

Role: Head Contract

Stages: IPP Request for Tender (RFT)

Overview: This project aims to provide facilities to support Aviation and Field Fire Truck Capability by providing suitable accommodation and training facilities for the replacement firefighting vehicles.

Subcontracts: Civil and Building Works

PMCA Point of Contact: Sam Clarke
sam.clarke@jacobs.com

Additional Security: Nil

Indigenous Opportunity: Yes

Phase:
Delivery

Estimated Contract Value:
\$10 – 15m

Procurement Release Timeframe/s:
RFT | Q4 2025

Location/s:
QLD
RAAF Base Amberley



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

COL Karl Reynolds

Executive Director

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

ESTL4503PH1 - Army Aviation Program of Works

Role: Medium Works Contract

Stages: IPP Request for Tender (RFT)

Overview: The Program proposed to deliver facilities and infrastructure to support the introduction of the new helicopter capability and to provide permanent working accommodation. The Program is also managing refurbishment works at Swartz Barracks, Oakey, QLD .

Subcontracts: TBC

PMCA Point of Contact: Duncan Stamp
duncan.stamp@rpsconsulting.com

Additional Security: Zone 3 area and Zone 4 SCIF

Indigenous Opportunity: Yes

Phase:
Delivery

Estimated Contract Value:
\$7 – 10m

Procurement Release Timeframe/s:
RFT | Q3 2025

Location/s:
QLD
Swartz Barracks (Oakey)



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel**ESTJ2092PH1 - Guided Weapons and Explosive Ordnance (GWEO) Storage and Distribution - Program of Works****Role:** Design Services Contractor**Stages:** Invitation to Tender (ITR) and Request for Tender (RFT)**Overview:** This engagement will be for a Program level designer to manage design development of explosive ordnance facilities across 8 new and existing Defence Sites.**Subcontracts:** Civil, structural and explosive ordnance design, environmental,**PMCA Point of Contact:** Mike Palmer
GWEOSPPOW@aurecongroup.com**Additional Security:** Nil**Phase:**
Development**Estimated Contract Value:**
\$60 – 80m**Procurement Release Timeframe/s:****ITR | Q3 2025**
RFT | Q1/Q2 2026**Location/s:**
WA, SA, NT, VIC, QLD
RAAF Gingin, RAAF Learmonth, Cultana, Woomera, King River, Two Fold Bay, Mt Stuart Training Area, Townsville Field Training Area

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel**EST02046 - General Ranges and Training Area Redevelopments****Role:** Design Services Contractor**Stages:** Request for Tender (RFT)**Overview:** The Project will provide capital investment nationally across 11 Training Areas. Works will encompass range facility upgrades, refurbishments and new facilities, engineering and civil infrastructure.**PMCA Point of Contact:** Noah Hewison
noah.hewison@ghd.com**Additional Security:** Nil**Phase:**
Development**Estimated Contract Value:**
\$12 – 17m**Procurement Release Timeframe/s:****ITR | Released Nov 24**
RFT | By end July 25**Location/s:**
QLD, NSW, ACT, VIC, WA, SA
QLD. Mount Stuart, Lavarack Barracks, Tully, Greenbank or Wide Bay, Townsville Field TAs
NSW, ACT, VIC. Holsworthy Barracks, Beecroft Weapons Range, Majura & Puckapunyal TA.
WA, SA. Swanbourne Rifle Range & Bindoon TA, Woomera Range Complex

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

ESTJ9111PH1 - Information and Communication Technology (Early Works)

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This Project will construct new ICT management facilities and associated ICT network infrastructure, across various sites

Subcontracts: In-ground infrastructure, Civil, IT Infrastructure

PMCA Point of Contact: Julie Campbell
julie.campbell@jacobs.com

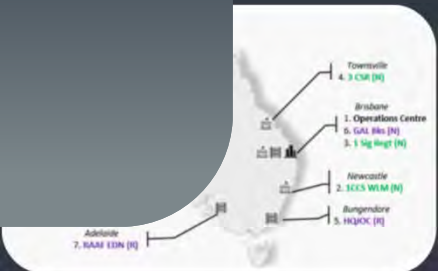
Additional Security: Nil

Phase:
Delivery

Estimated Contract Value:
\$40 - 55m Dispersed

Procurement Release Timeframe/s:
ITR | Q4 2025
RFT | Q1 2026

Location/s:
QLD, NSW, SA
Lavarack Barracks,
Gallipoli Barracks,
RAAF Base Williamtown,
General John Baker
RAAF Base Edinburgh



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

AIR 2025 Ph 6 - JORN Radar and Amplifier Enhancement (EST2025PH6 - Jindalee Operational Radar Networks Facilities Project)

Role: Head Contractor (Construct only)

Stages: IPP Request for Tender (RFT)

Overview: The Project will provide facilities and infrastructure to support the mid-life upgrade of the radar network.

Subcontracts: Civil, Structural, Fencing, Demolition, Landscaping.

PMCA Point of Contact: Melanie Free
melanie.free@aurecongroup.com

Additional Security: Nil

Indigenous Opportunity: Yes

Phase:
Delivery

Estimated Contract Value:
\$20 - 28m

Procurement Release Timeframe/s:
RFT | Q3/4 2025

Location/s:
NT
Harts Range



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST9101PH1 – JP9101 Enhanced Defence High Frequency Communications System (Project Phoenix)

Role: Head Contractor (Construct Only)

Stages: IPP Request for Tender (RFT)

Overview: The Project will refurbish existing Rough Range Receive Site and the Exmouth Transmit Site.

Subcontracts: Structural, Engineering, Civil, ICT, Electrical.

PMCA Point of Contact: Lindsay Murray
Lindsay.Murray@beca.com

Additional Security: Nil

Indigenous Opportunity: Yes

Phase:
Delivery

Estimated Contract Value:
\$40 - 45m

Procurement Release Timeframe/s:
RFT | Q4 2025

Location/s:
WA
North West Cape



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST05748 - DEF9358PH1 Borneo Barracks Facilities Project

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: The project will provide Defence a Space Electronic Warfare capability through high security buildings.

Subcontracts: Building, Security, Civil, Mechanical, Electrical and In-ground Infrastructure

PMCA Point of Contact: Shane Harris
shane.harris@aurecongroup.com

Additional Security: SCIF Construction including recent Australian Signals Directorate Construction Policy Requirements.

Phase:
Development

Estimated Contract Value:
\$35 - 45m

Procurement Release Timeframe:
ITR | Q3 2026
RFT | Q4 2026

Location:
QLD
Borneo Barracks



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST02039 – Borneo Barracks Redevelopment Project

Role: Medium Works Contract

Stages: Request for Tender (RFT)

Overview: The Project will address underinvestment in critical infrastructure at Borneo Barracks; to enable Space Control capabilities.

Subcontracts: Civil, Electrical (including HV) and In-Ground Engineering Services

PMCA Point of Contact: Shane Harris
shane.harris@aurecongroup.com

Additional Security: SCIF Construction including recent Australian Signals Directorate Construction Policy Requirements.

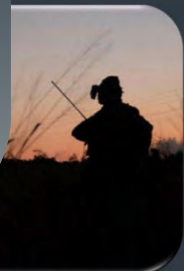
Indigenous Opportunity: Yes

Phase:
Development

Estimated Contract Value:
\$13 - 23m

Procurement Release Timeframe:
RFT | Q2 2026

Location:
QLD
Borneo Barracks



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

LAND154PH4 Tranche 2 Joint Counter Improvised Explosive Device

Role: Head Contractor (Construct Only)

Stages: IPP Request for Tender (RFT)

Overview: This project will deliver storage facilities at multiple locations in northern Australia supporting capabilities to protect ADF personnel and material from existing and emerging threats from explosive hazards. These facilities will house counter improvised explosive device equipment.

Subcontracts: Civil, Structural, Electrical

PMCA Point of Contact: Lubinda Siyamba
lubinda.siyamba@Jacobs.com

Additional Security: Nil

Indigenous Opportunity: Yes

Phase:
Development

Estimated Contract Value:
\$8 – 12m

Procurement Release Timeframe/s:
RFT | Q2 2026

Location/s:
QLD & NT
Lavarack Barracks
Gallipoli Barracks
Robertson Barracks



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST z157 - General John Baker Complex HQJOC

Role: Head Contractor (Design and Construct)
**PPP – Public Private Partnership – to be engaged by related party to the existing PPP Operator, Praeco Pty Ltd*

Stages: Request for Expressions of Interest (REOI)

Overview: It will deliver secure working accommodation, overnight accommodation and minor infrastructure works and mess upgrades.

Subcontracts: All specialist trades as required by the Head Contractor.

Point of Contact: Lloyd Esau
GJBC.Project.REOI@infranexus.com.au

Additional Security: DISP Membership, Zone 2, 3 and 5 SCIF

Phase:
Development

Estimated Contract Value:
\$250 - 300m

Procurement Release Timeframe/s:
REOI | Q3 25

Location/s:
NSW
General John Baker Complex



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST02060 Garden Island Defence Precinct (GIDP) Sub-Program

Role: Early Contractor Involvement Head Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: To enable maritime operational effectiveness for Chowder Bay to maintain the Royal Australian Navy's fuel reserve requirements.

Subcontracts: Demolition, redevelopment of buildings, fuel infrastructure upgrades – tanks; vessel offloading and dispensing infrastructure.

PMCA Point of Contact: Brett Adams
EST02060_GIDP_ChowderBay@ghd.com

Additional Security: Nil

Phase:
Development

Estimated Contract Value:
\$150 - 170m

Procurement Release Timeframe/s:
ITR | Q3 2025
RFT | Q1/2 2026

Location/s:
NSW
Chowder Bay Fuel Installation



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST02146 – National Maritime Infrastructure Maintenance Program

Role: Design Services Contractor

Stages: Invitation to Tender (ITR) and Request for Tender (RFT)

Overview: The National Maritime Infrastructure Maintenance Program will remediate deficiencies in specific maritime structures requiring a major capital investment to maximise their useful life.

Subcontracts: TBC

PMCA Point of Contact: Callum Johnston
NMIMP.PMCA@kbr.com

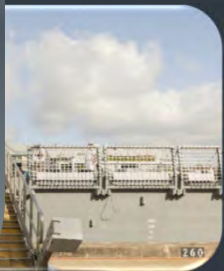
Additional Security: DISP Membership,
Access requirements - TBC

Phase:
Development

Estimated Contract Value:
\$5 – 15m

Procurement Release Timeframe/s:
ITR | Aug 2025
RFT | Q1 2026

Location/s:
National



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

Riverina Redevelopment Program (EST02021 Albury Wodonga Military Redevelopment)

Role: Managing Contractor Contract Subcontracts

Stages: Request for Tender (RFT)

Overview: The aim of these projects is to replace and upgrade existing engineering services and replace, upgrade and demolition of end of life facilities.

Subcontracts: ICT, hydraulic, civil, LV & HV, mechanical, plant and equipment, traffic management, spatial data and demolitions.

PMCA Point of Contact: Craig Seaton
craig.seaton@jacobs.com

Additional Security: Nil

Phase:
Delivery

Estimated Contract Value:
\$0.8m - 23m

Procurement Release Timeframe/s:
RFT
Q3 2025 (18)
Q4 2025 (13)

Location/s:
VIC
Albury Wodonga Military Area



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

Riverina Redevelopment Program (EST02025 RAAF Base Wagga Redevelopment)

Role: Managing Contractor Contract Subcontracts

Stages: Request for Tender (RFT)

Overview: The aim of these projects is to replace and upgrade existing engineering services and replace, upgrade and demolition of end of life facilities.

Subcontracts: ICT, wastewater, water and fire infrastructure, LV and HV, builder packages, spatial data and demolitions.

PMCA Point of Contact: Craig Seaton
craig.seaton@jacobs.com

Additional Security: Nil

Phase:
Delivery

Estimated Contract Value:
\$0.03m - 21m

Procurement Release
Timeframe/s:
RFT
Q3 2025(23)
Q4 2025 (26)
Q1 2026 (9)
Q2 2026 (8)

Location/s:
NSW
RAAF Base Wagga



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

SRF West and SEA2000 – Additional Stirling Works

Role: Head Contractor Design and Construct - Subcontracts

Stages: Request for Tender (RFT)

Overview: The delivery of four explosive storage buildings and a non explosive storage building at HMAS Stirling. Head Contractors have been shortlisted for the RFT.

Subcontracts: Civil, Formwork, Concrete, Structural, Electrical.

PMCA Point of Contact: Courtney Grieve
J2092.WP10@aurecongroup.com

Additional Security: Nil

Phase:
Development

Estimated Contract Value:
\$80 - 110m

Subcontract RFT
Timeframe/s:
Q4 2025

Location/s:
WA
HMAS Stirling



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program – Non Panel

EST8710 - LAND8710 Phase 5 - Army Littoral Manoeuvre Program Facilities

Role: TBC

Stages: TBC

Overview: Deliver facilities for homeporting vessels, logistics, maintenance, command and control, training and base support in each location.

CFI Point of Contact: Rebecca Orr
LAND8710Ph5Project@ghd.com

Additional Security: Nil

Phase:
Development

Estimated Contract Value:
TBC

Procurement Release Timeframe/s:
TBC

Location/s:
SE Qld, North Qld & NT



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Defence Estate Capital and Sustainment Works Program

Major Capital Works Program | DIP – Major Construction



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch



COL Karl Reynolds
Executive Director
Capital Facilities and Infrastructure Branch



New aircraft hangar at RAAF Base Darwin, Northern Territory

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

Ese Rainey
Executive Director

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

ESTA6500PH1 - Facilities to Support AIR6500 Integrated Air and Missile Defence Command and Control Phase 1 | PACKAGE 2

Role: Managing Contractor

Stages: Request for Tender (RFT)

Overview: Deliver logistics enabling facilities and infrastructure to expand storage capacity.

Subcontracts: Civil, Structural, ICT

PMCA Point of Contact: Mark Tyler
mark.tyler@jacobs.com

Additional Security: Zone 5 SCIF

Phase:
Development

Estimated Contract
Value:
\$250 - 280m

Procurement Release
Timeframe/s:
RFT | Q1 2026

Location/s:
NSW
RAAF Base Williamtown



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

ESTA6500PH1 - Facilities to Support AIR6500 Integrated Air and Missile Defence Command and Control Phase 1 | PACKAGE 1

Role: Guaranteed Maximum Price – Head Contractor

Stages: Request for Tender (RFT)

Overview: Deliver logistics enabling facilities and infrastructure to expand storage capacity.

Subcontracts: Civil, Structural, ICT

PMCA Point of Contact: Mark Tyler
mark.tyler@jacobs.com

Additional Security: Zone 5 SCIF

Phase:
Development

Estimated Contract Value:
\$250 - 280m

Procurement Release Timeframe/s:
RFT | Q3 2026

Location/s:
NT
RAAF Base Darwin



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

COL Karl Reynolds
Executive Director

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction
ESTJ2087PH2B – Australian Weapons Manufacturing Complex

Role: Managing Contractor

Stages: Industry Presentation & Request for Tender (RFT)

Overview: This project will provide a fit-for-purpose missile manufacturing facility and associated infrastructure for the Australian Weapons Manufacturing Capability (AWMC). The Project will continue to support the domestic manufacture of GWEO in support of the NDS and GWEO Plan.

Subcontracts*: Civil, Structural, IT, Fire, Security, Mechanical & Electrical, Hydraulics

PMCA Point of Contact: Tim Hales
tim.hales@aurecongroup.com

Additional Security: To be confirmed

Phase:
Development

Estimated Contract Value:
\$600 – 800m

Procurement Release Timeframe/s:
Industry Presentation | 30 Jul 2025 RFT | Q3 2025

Location/s:
VIC
Bases TBC



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction
EST02043 - Defence Mulwala/Benalla Facility Redevelopment

Role: Managing Contractor

Stages: Industry Presentation & Request for Tender (RFT)

Overview: Deliver estate sustainment works to address existing shortfalls with in-ground and above-ground infrastructure as well as explosive manufacturing facility upgrades.

Subcontracts*: civil and structural design, explosive ordnance design, explosive manufacturing facility design

PMCA Point of Contact: Mark Kimbal
EST02043.Project@GHD.com

Additional Security: Enhanced End Use Monitoring and Protective Security Policy Framework

Phase:
Development

Estimated Contract Value:
\$200 - 950m

Procurement Release Timeframe/s:
Industry Presentation | 30 Jul 25 RFT | Feb 2026

Location/s:
VIC & NSW
Benalla Munitions Factory,
Mulwala Explosives Factory



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

EST02011 - Land Swap Keswick Barracks (previously Keswick Barracks Redevelopment)

Role: Managing Contractor

Stages: Request for Tender (RFT)

Overview: The Project will relocate essential personnel and functions from Keswick Barracks to alternate sites across the Adelaide region. Delivery of varying facilities and infrastructure will be via new and/or adaptive reuse principles.

Subcontracts*: DSSC, Structural, IT, Fire, Security, Mechanical & Electrical, Hydraulics and Civil.

PMCA Point of Contact: Larissa Cody
larissa.cody@aurecongroup.com

Additional Security: Nil

Phase:
Development

Estimated Contract Value:
\$350 – 380m

Procurement Release Timeframe/s:
RFT | Q3 2025

Location/s:
SA
Keswick Barracks,
Adelaide Metropolitan region



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

ESTL8113PH1 - Facilities to Support Long Range Fires First Regiment

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: This project aims to deliver the facilities and infrastructure required to raise, train and sustain the Long Range Fires capabilities mission system.

- **Edinburgh Defence Precinct:** New working accommodation, LIA, training and maintenance facilities.
- **Puckapunyal Military Area:** Refurbishment of existing facilities.

Subcontracts*: Civil, Structural, ICT

PMCA Point of Contact: Luke Harford
luke.harford@Jacobs.com

Additional Security: Nil

Phase:
Delivery

Estimated Contract Value:
\$200 – 250m

Procurement Release Timeframe/s:
RFT | Q3 2025

Location/s:
SA
Edinburgh Defence Precinct,
Puckapunyal Military Area



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction
ESTJ8218 - Facilities to Support Theatre Logistics

Role: Managing Contractor

Stages: Request for Tender (RFT)

Overview: ESTJ8218 is the facilities sub-program of JP8218. It will deliver logistics enabling facilities and infrastructure at multiple sites supporting storage and warehousing, distribution and lift, maintenance, and personnel and life support to deliver persistent support and sustainment for operations.

Subcontracts*: Civil, Structural

PMCA Point of Contact: Dan Bell
dan.bell@ghd.com

Additional Security: To be confirmed

Phase:
Development

Estimated Contract Value:
\$1 – 1.1bn

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
WA
RAAF Learmonth



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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction
ESTJ9111PH1 - Information and Communication Technology (Main Works)

Role: Managing Contractor (TBC)

Stages: Request for Tender (RFT)

Overview: The Project will deliver support facilities, ICT infrastructure, operator and unit facilities, extending over 65 locations both nationally and internationally.

Subcontracts*: DSSC, Structural, IT, Fire, Security, Mechanical & Electrical, Hydraulics and Civil.

CFI Point of Contact: Sun Seol
sun.seol@defence.gov.au

Additional Security: To be confirmed

Phase:
Delivery

Estimated Contract Value:
\$400 – 450m

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
National



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Sustainment of the Defence Estate through the Estate Works Program

Brigadier Gabrielle Follett, Director General Estate Service Delivery

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Estate Works Program – Program Overview

- The Estate Works Program (EWP) delivers facilities and infrastructure maintenance projects aimed at restoring or sustaining capability. It is a sustainment program.
- Primary focus is safety and compliance works, including security works.
- Works in partnership with the Estate Upkeep program.
- The EWP is subject to a detailed prioritisation process internal to Defence.
- Program support and partnerships:
 - National Program Services (NPS) – Cushman and Wakefield.
 - Project Delivery Services (PDS) – JLL Augility and Aurecon.
 - Estate Maintenance and Operations services (EMOS) – Ventia, Downer and BGIS.
- New contracts for NPS, PDS and Property and Asset Services commence February 2026.

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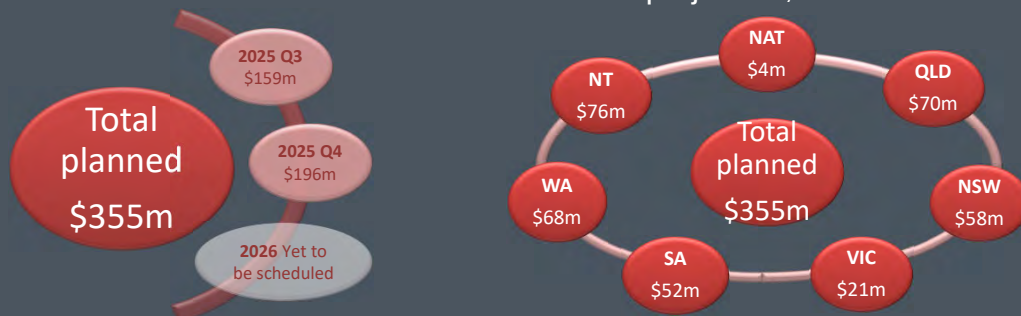
Estate Works Program – Tender Forecast

- We aim to regularly publish an EWP Tender Forecast on AusTender as an Industry Notice, although this is not a mandated requirement.
- A number of circumstances can prevent us from publishing the Forecast, including:
 - Changing Defence internal requirements
 - Election Caretaker Period
 - Program rebalancing
- We were not able to publish in late March as we had planned to.
- We are planning to publish an Industry Notice to AusTender after 31 July 2025.
- The budget is subject to fluctuations, requiring in-stride adjustments.
- Focus on Minimum Viable Capability (not gold or even tin plated), and minimise variation requests.

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Estate Works Program – mid-2026 Tender Forecast

- The EWP Tender Forecast provides details of planned tender releases over the next 12 months, in order to assist industry in planning for future opportunities. This includes Open Approach to Market (ATMs) and Limited ATMs where Exemption 16 or 17 applies under the Commonwealth Procurement Rules.
- New contracts for Project Delivery Services partners will commence 01 February 2026. As a result the next Tender Forecast is a six month projection, instead of 12 months.



Sustainment of the Defence Estate through the Estate Works Program



Building Services



Civil Works



Maritime Infrastructure



Compliance and Security



Airside Works



Internal Fitout and Refurbishment



Heritage Building Works



Contamination Remediation



Environmental and Fire Trails



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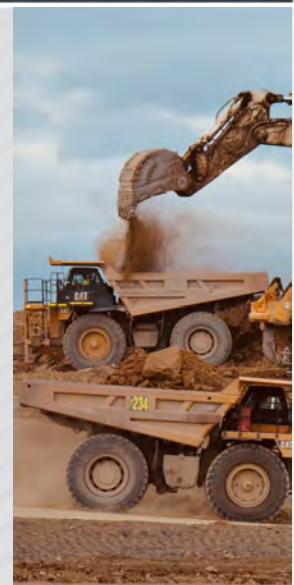
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PFAS Investigation and Management Branch Forward Work Plan and Construction and Maintenance Framework Version 4.0 Information Session

SEG Industry Briefing
23 July 2025

Katherine Deverson
Assistant Director PFASIM Program Delivery
Annabel Jeffries
Assistant Director PFAS Applied Science and Policy





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Approach: A single-staged Request for Proposal

Location: RAAF Base Amberley

Overview: Consolidate material within Temporary Stockpile Facility (TSF) and recap, upgrade stormwater drainage

Goal: Reduce mass flux of PFAS from soil to surface water, remediate TSF capping.

Insights: Current TSF has not been well maintained. Proper HOTO process required

Key risks: Data gap investigation required to inform remedial volumes.



Amberley (ID 0861)

PFAS Management and Monitoring Areas

Coordinate System: GCS WGS 1984

Duration:
12 months

**Procurement Release
Timeframe/s:**
RFP | 2026

Location/s:
QLD

	Area
Excavation of soil (m³)	1,000 (TBA)
Capping (m²)	TBA



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Approach: A single-staged Request for Proposal

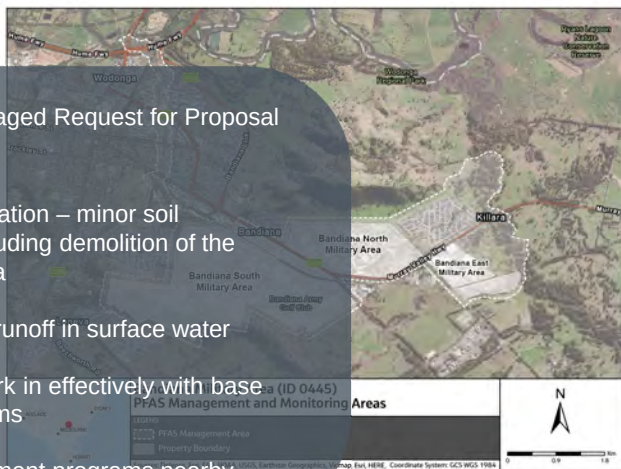
Location: Bandiana

Overview: Soil remediation – minor soil remediation works including demolition of the former fire training area

Goal: Minimise PFAS runoff in surface water

Insights: Needs to work in effectively with base redevelopment programs

Key risks: Redevelopment programs nearby



Bandiana (ID 0445)

PFAS Management and Monitoring Areas

Coordinate System: GCS WGS 1984

Duration:
12 months

**Procurement Release
Timeframe/s:**
RFP | 2026

Location/s:
VIC

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Approach: Multiple Request for Proposals

Location: RAAF Base Williamtown

Service Packages:

- WLM Central Region Soil Remediation.
- WLM Western Region Soil Remediation
- WLM Trial of a Passive Reactive Barrier (PRB) for groundwater treatment to the south of Lake Cochran (Central region)
- WLM Eastern Region Surface Water Treatment
- WLM Disposal of Treated Water

RAAF Base Williamtown (ID 0908)
PFAS Management and Monitoring Areas

Forward Program
RAAF Base
Williamtown

Procurement Release
Timeframe/s:
2026 – 2027

Location/s:
NSW

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Approach: A single-staged Request for Proposal

Location: RAAF Base East Sale

Scope: To be confirmed – provisional scope below:

- Concrete surface treatment (sealing / scarifying), soil excavation and treatment / disposal, shallow groundwater treatment and minor drainage works.

Goal: Isolate surface waters from interaction with PFAS impacted soils, reduce mass flux from soil to groundwater and surface water so far as reasonably practical.

Insights: Potential flooding during prolonged rain events.

Key risks: Airside works on operational base, cultural and environmental heritage values, and concurrent infrastructure projects.

RAAF Base East Sale
PFAS Management and Monitoring Areas

Duration:
12 months

Procurement Release
Timeframe/s:
RFP | FY 2026 -
2027

Location/s:

	Fire Station	AFFF Testing Area	Grassed Area
Excavate and Stabilise (m³)	~9,000	TBC	~5,000
Excavate, Stabilise and Dispose (m³)	~1,000	TBC	~1,000
Excavate and Thermal Destruction (m³)	~3,000	TBC	~2,500
Other	Concrete sealing, and drainage works		



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Approach: A single-staged Procurement

Location: Woodside Barracks

Overview: Some soil remediation possibly required subject to further investigations

Goal: Complete investigations in 2025 and develop remediation plans as needed

Insights: PFAS contamination can be a concern on bases even with no significant history of fire training

Key risks: Presence of unregistered and registered residential groundwater bore near the base boundary and likely other PFAS sources off base

Duration:
12 months

**Procurement Release
Timeframe/s:**
**RFP | FY 2026 -
2027**

Location/s:
SA





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PFAS Construction and Maintenance Framework Version 4.0 Information Session

Purpose of the PFAS CMF:

- Provides information to **support decision makers in managing risks** to human health and the environment from **PFAS contaminated soil, water, construction and demolition (C&D), and green waste** generated from construction and maintenance works on the Defence estate.
- It includes guidance on **evaluating risks** resulting from disturbing PFAS contamination through construction and maintenance activities, and **considerations to inform selection of management options**.

Application:

- The PFAS CMF **applies to all bases** and other properties that form part of the Defence estate where there is potential for PFAS contamination to be encountered during construction, demolition and/or maintenance activities.





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PFAS INVESTIGATION AND MANAGEMENT PROGRAM

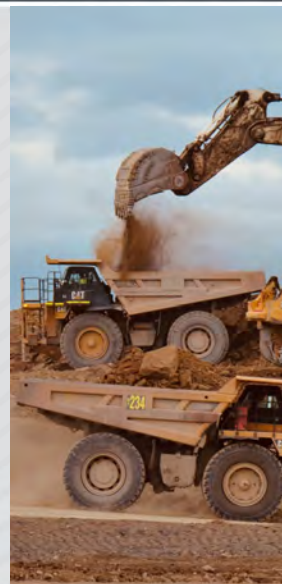
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PFAS Construction and Maintenance Framework Version 4.0 Information Session

Key focus areas and changes include:

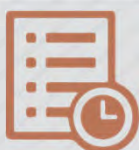
- Updates in consideration of the **PFAS NEMP 3.0** (released March 2025), Defence and other government policy
- Reduced duplication and ambiguity
- Refined structure to improve usability (tables, flow charts)
- Refined soil categories and associated management options
- Guidance on reuse risk assessment requirements for soil, water and C&D waste
- Consideration of feedback received on current version of CMF



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PFAS Construction and Maintenance Framework Version 4.0 Information Session

Refined structure to improve usability (tables, flow charts)

PFASIM Branch to be consulted to ensure alignment with PFAS Remediation Program aims and outcomes.

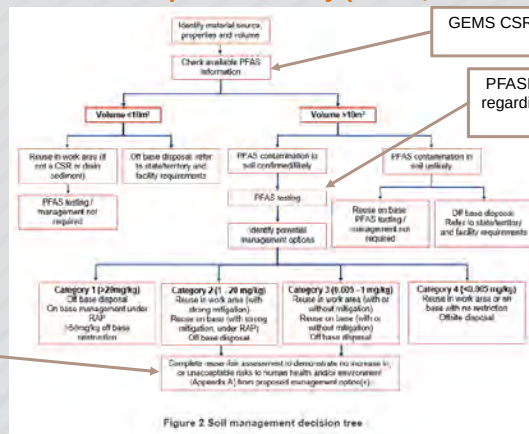


Figure 2 Soil management decision tree

GEMS CSR, PMAP*, PFASIM Branch

PFASIM Branch can advise regarding appropriate testing and LORs.

SOIL



PMAP = PFAS Management Area Plan – available on the PFAS Management Sites [webpage](#).



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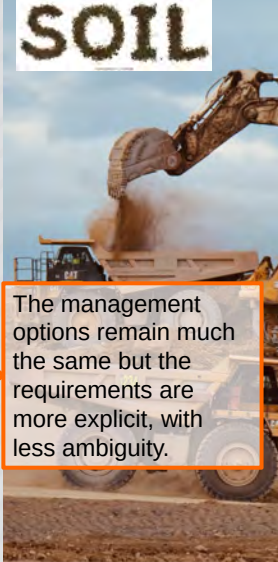
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SOIL



No change

Table 1 Soil management option screening categories

Soil category (excavated soils)	Management options	Notes
Category 1		
PFOS + PFHxS > 20 mg/kg ¹	- Off-base disposal/treatment to appropriately licenced facility, in accordance with state/territory requirements. - On-base remediation/management under a RAP	Soils containing > 50 mg/kg sum of PFOS, PFHxS and PFOA cannot be reused or sent to landfill. It must be sent offsite to a licenced facility for destruction. Notify PFASIMB if Category 1 soils are encountered.
Category 2		
PFOS + PFHxS 1 ² – 20 mg/kg	- Reuse on works site with strong mitigation measures - Reuse on base with strong mitigation measures - On-base remediation/management under a RAP - Off-base disposal/treatment to an appropriately licenced facility, in accordance with state/territory requirements	Reuse risk assessment must be provided to demonstrate no increased or unacceptable risk to human health or the environment from proposed option (Appendix A). Strong mitigation (such as encapsulation or engineered capping) required to minimise risk of PFAS migration and human health or ecological exposure. Notify PFASIMB if Category 2 soils are encountered.

The management options remain much the same but the requirements are more explicit, with less ambiguity.



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SOIL



OLD

Category 3 Excavated soils with PFOS + PFHxS concentrations less than 1 mg/kg but greater than 0.01 mg/kg²

OLD

Category 4 Excavated soils with PFOS + PFHxS concentrations less than 0.01 mg/kg

Non-detect at standard LOR Excavated soils with PFOS + PFHxS concentrations less than the laboratory LOR.

Table 1 Soil management option screening categories

Soil category (excavated soils)	Management options	Notes
Category 3		
PFOS + PFHxS 0.005 ³ - 1 mg/kg	- Reuse within works area with or without mitigation measures. - Reuse on-base with or without mitigation. - Off-base disposal/treatment in accordance with state/territory requirements	Reuse risk assessment must be provided to demonstrate no increased or unacceptable risk to human health and the environment from proposed option (Appendix A), and support decision whether mitigation measures are required or not required. Mitigation may be required to minimise risk of PFAS migration and human health or ecological exposure.
Category 4		
PFOS + PFHxS < 0.005 mg/kg	- Reuse within works area or other area on-base without further assessment or mitigation. - Offsite disposal/treatment in accordance with state/territory requirements.	If material cannot be reused and offsite disposal/treatment is required, additional analysis or analysis at a lower LOR might be required by the jurisdiction or waste receiver.

The options remain much the same but the requirements are more explicit.



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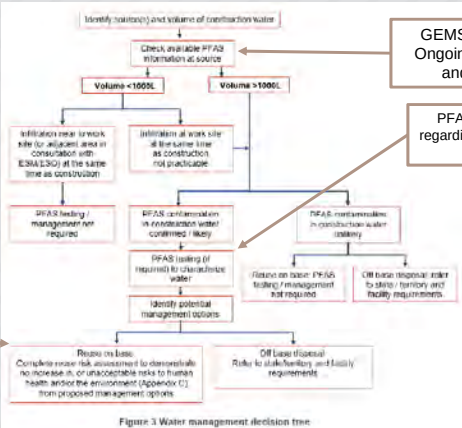


Figure 3 Water management decision tree



water

PFASIM Branch to be consulted to ensure alignment with PFAS Remediation Program aims and outcomes.

GEMS CSR, PMAP, PFAS Ongoing Monitoring Reports and PFASIM Branch

PFASIM Branch can advise regarding appropriate testing and LORs.



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Table 2 Water management options and considerations

Management option	Considerations
On-base treatment	Some bases have water treatment plans specifically designed to treat PFAS contaminated water to levels that may allow reuse or disposal. Where projects require construction water for dust suppression, wetting down, etc., treated water from these PFAS treatment plants may be used if: + aquifer recharge, creek/storm water discharge, storm water diversion, evaporation ponds and offsite disposal.
Playing fields, watering of non-edible vegetation) Dust suppression	May occur in some circumstances on wider base (e.g., sports field maintenance, garden irrigation). Avoid runoff. Treatment may be required. Reuse risk assessment required (Appendix B).
Re-infiltration (e.g., via trench)	Avoid runoff. Treatment may be required. Reuse risk assessment required (Appendix B).



water



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Questions

- Does PFASIM Branch expect projects to apply the new categories/processes retrospectively?
- No – management plans, ECCs and approval conditions that are already in train do not need to be reassessed. Any new activities will use the new categories and guidelines.










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Defence Estate Capital and Sustainment Works Program

Industry Briefing

LUNCH

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Next up

Introduction to the Defence Industry Office

Michael Howell | First Assistant Secretary, Industry Engagement, Capability Acquisition and Sustainment Group

Defence IPP PCP Central Reporting Team - Indigenous Business Matching

Tanya Martens | Assistant Director Indigenous Procurement Policy / PCP Central Reporting Team, Non Material Procurement Branch, Commercial Division

Q&A Session

Multiple Presenters

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Security and Estate Group

Introduction to the Defence Industry Office

Michael Howell
First Assistant Secretary
Industry Engagement
Capability Acquisition and Sustainment Group

July 2025



Australian Government
Department of Defence



Indigenous Procurement Policy



Defence IPP / PCP Central Reporting Team

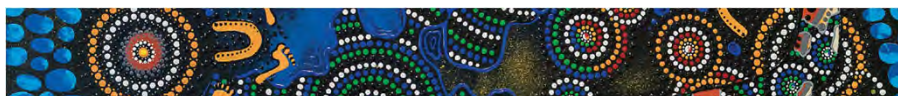
Non Materiel Procurement Branch,
Capability Acquisition and Sustainment Group (CASG)



Acknowledgement of Country

I would like to acknowledge the Traditional Custodians of the land on which we are meeting today, the Ngunnawal people and pay my respects to their Elders both past, present and emerging.

I would also like to thank them for allowing me to bring my family up on this beautiful land.





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Defence's magnificent IPP PCP Central Reporting Team

We are a policy based team, and as such do not generally undertake procurements. Our role is to implement the IPP across Defence and the three primary areas of focus are:

- **Education and awareness** – this function encompasses development and delivery of training and presentations in relation to the IPP. It also includes delivery of roadshows and provision of presentations to procurement teams.
- **Reporting** – this function manages the large volumes of government reporting which is required. Under the IPP both direct and indirect contracts contribute to Defence's targets.
- **Business Matching** – this function aims to provide Indigenous businesses with an understanding of business as well as assisting through the identification of relevant business areas.

Note: The team now implement the Australian Skills Guarantee (ASG) and Environmentally Sustainable Procurement (ESP) Policy reporting obligation.



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Indigenous Business Matching Service

The team routinely engage with Indigenous suppliers for the purpose of providing guidance and facilitate the business matching service, in order to assist Indigenous businesses connect with relevant business units (buyers) across Defence.

The overarching outcomes are:

- To increase Defence's awareness of relevant Indigenous businesses that could potentially be engaged by them, for the purpose of increasing Indigenous engagement across the department.
- Provide advice and information in a respectful and timely manner to Indigenous Businesses, to assist them in the development of contacts and identification of opportunities within Defence.
- To provide Indigenous businesses with support within the Defence IPP teams' scope of responsibilities.
- We also send Indigenous businesses a list of Primes who have a Defence contract where the MMRs apply. We update that list annually but reach out if you know there has been a change.



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Support available for Indigenous Businesses

By registering their business with [Supply Nation](#), Indigenous businesses will go onto Australia's largest national directory, Indigenous Business Direct. This is the register that Government uses to identify Indigenous businesses when buying goods and services. There are also other State based directories.

Indigenous business can access a range of services through [Indigenous Business Australia](#) (IBA) including business skills workshops, advice and financial grants.

Local Hubs, funded through the National Indigenous Australians Agency (NIAA) are open across Australia including the Northern Territory Indigenous Business Network in the Northern Territory (NT) – The Hubs provide wrap-around support to First Nations businesses including mentorship, business advice, training and access to financial services.

Indigenous suppliers looking to get in touch with the Department of Defence should contact:
Indigenous.procurement@defence.gov.au



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Support available for Primes

Supply Nation, Indigenous businesses will go onto Australia's largest national directory, Indigenous Business Direct. This is the register that Government uses to identify Indigenous businesses when buying goods and services. There are also other State based directories.

Local Hubs – are also a resource for Primes to assist in identifying local Indigenous businesses.

Defence Contract Managers should be the first POC.

Defence IPP team, Primes/Contract Managers can reach out to the team to assist with IP Plans and see if we have met any Indigenous businesses through our business matching service based on the product/service you are looking for: Indigenous.procurement@defence.gov.au

How Industry can help Defence

IPP Reporting – Capturing Indigenous businesses in your supply chain. If you don't have an MMR Contract you can help us capture that information - MMR Contract vs Non MMR Contracts

IPP MMR Reporting – You can help us with the validation and verification of Indigenous businesses and additional information can be added in the comments field.



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How many businesses on Supply Nation Indigenous Business Direct?



As of 11th of April 2025



Registered
Suppliers

4,270



Certified
Suppliers

1,391

Total
Suppliers

5,661



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Ultimate Goal – Good News Stories

Alkira Fuel Program

22 May 2022

Alkira Fuel Program were engaged for a six-month period by Army's 6th Engineer Support Regiment in support of the Army Aboriginal Community Assistance Programme (AACAP) project in 2022.



The Alkira Fuel Program contract involved the installation of a 68,000 litre fuel tank and bulk fuel supply totalling approximately 400,000 litres to the Gupuwiyak community site (a remote community in the Northern Territory's Arnhem Land).

Supply of fuel under this contract enabled Army to utilise generators and machinery in construction of a Youth Centre and Barge Landing road, and provision of community health programs, vocational training and community-based engagement activities.

AACAP is a joint initiative between Army and the National Indigenous Australians Agency, annually delivering construction works, health support and training programs to remote indigenous

Defence's Encouraging Indigenous Business
Internet site

<https://www.defence.gov.au/business-industry/finding-opportunities/encouraging-indigenous-business>



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Where to find assistance / questions

Defence's magnificent IPP / PCP Central Reporting Team

(Note: the team now manage the Australian Skills Guarantee (ASG) and Environmentally Sustainable Procurement (ESP) Policy reporting obligation)

Siobhan Reid

Tanya Martens

Nicci Bigg

Nada Zileska

Ranjini Shankar

Alicia Thomas



IPP Inbox: Indigenous.procurement@defence.gov.au

PCP Inbox: pcp.reporting@defence.gov.au

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Defence Estate Capital and Sustainment Works Program

Questions?



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Department of Defence
Security and Estate Group

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Defence Estate Capital and Sustainment Works Program Industry Briefing

AFTERNOON TEA

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Defence Estate Capital and Sustainment Works Program

RAPID MEET AND GREET SPEED NETWORKING SESSION

- The Major Construction Service Panel Members are in the adjoining Apollo Room.
- Attendees who have pre-registered for the sessions should go to the corresponding tables at their booked times.
- Rotation will occur every four (4) minutes at the sound of the buzzer.