

PROGRAM PREVIEW

From service delivery to early industry engagement, explore the approaches building stronger partnerships and more effective outcomes.



CollabX 2027

WEDNESDAY 17 FEBRUARY 2027

01	8.30am - 9.00am	Registration and Networking Over Coffee
02	9.00am - 9.20am	Opening from Consult Australia and Welcome to Country
03	9.20am - 9.35am	Keynote Address Strategic context and priorities.
04	9.35am - 9.55am	Address - Infrastructure Priorities and Challenges SEG Perspective & outlook of Defence infrastructure.
05	9.55am - 10.10am	CFI Branch Update
06	10.10am - 10.40am	Network Morning Tea
07	10.40 - 11.10am	The Capacity Challenge: skills, innovation and productivity Panel Discussion: National skills and capacity constraints across the infrastructure pipeline and how can innovation change the equation?
08	11.10am - 11.40am	Digital by Default: Using Technology to Uplift Delivery Case Study: Practical application of digital technology and tools across planning, design, delivery and asset management.
09	11.40 - 12.10pm	Security as a shared delivery challenge Discussion: How can security requirements be built into delivery earlier?
10	12.10 - 12.45pm	Program update: NSI / ASA / Osborne-Henderson Keynote update: Progress & forecast for Naval base & infrastructure construction.

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11	12:45PM – 1:45PM	Networking Lunch
12	1:45PM – 2:25PM	Keynote Address: Priorities in Service Delivery Update on service delivery. What has changed, what is being learnt and what does Defence need from industry?
13	2:25PM – 3:05PM	Design principles, MVP & MCP: from concept to repeatable delivery Panel discussion: How are design principles being applied?
14	3:05PM – 3:25PM	Networking Afternoon Tea
15	3:25PM – 4:10PM	Early industry engagement: earlier, but better Case study: Early Contractor Involvement Head Contract within the Defence context.
16	4:10PM – 4:50PM	First Nations engagement: from participation to enduring capability Discussion: How does Defence make it easier to engage with indigenous suppliers.
17	4:50PM – 6:00PM	Post Event Networking

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Bring the conversations together with cross-sector insights, new opportunities and practical priorities for what comes next.



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THURSDAY 18 FEBRUARY 2027

01	8.30AM - 9.00AM	Networking Over Coffee
02	9.00AM - 9.20AM	Welcome Back from Consult Australia and Reflections on Day One
03	9.20AM - 10.00AM	What can Defence learn from sectors moving at speed? Panel discussion: Insights from other sectors, particularly data centres and other rapidly deploying infrastructure. What is transferable to Defence and what is not?
04	10.00AM - 10.30AM	Measuring success: Performance data that changes decisions Conversation: Applicable understandings of performance across programs and projects? What should be measured, shared and learnt from?
05	10.30AM - 10.50AM	Network Morning Tea
06	10.50 - 11.20AM	Alternative Finance Panel Discussion: Which projects or asset classes are genuinely financeable, and which are not? What did the earlier PPPs teach us about risk allocation, lifecycle costs and value for money?
07	11.20AM - 11.50AM	Upcoming Industry Opportunities Within the Indo-Pacific Keynote update: Indo-Pacific Infrastructure Branch.
08	11.50 - 12.00PM	CFI Q&A Moderated Q&A: Dedicated question-and-answer session, with scope to connect the strategic and delivery issues raised across both days.
09	12.00PM - 12.20PM	Putting it together: what needs to change next? Panel discussion: Defining the practical learnings.
10	12.20PM - 12.30PM	Closing Remarks Key messages and next steps.
11	12.30PM - 1.30PM	Post Event Networking